

Rt. Hon. Tony Blair

Chairman of the Council
Former Prime Minister of Great Britain and Northern Ireland
London, United Kingdom

The Hon. Robert M. Gates

Vice Chairman of the Council
Partner, Rice, Hadley, Gates & Manuel LLC
Washington, District of Columbia

Paul Bulcke

Chairman of the Board of Directors
Nestlé S.A.
Vevey, Switzerland

Alex Gorsky

Executive Chairman
Johnson & Johnson
New Brunswick, New Jersey

Aliko Dangote

Group President & Chief Executive
Dangote Group
Lagos, Nigeria

The Hon. Carla A. Hills

Chairman and Chief Executive Officer
Hills & Company International Consultants
Washington, District of Columbia

Jamie Dimon*

Chairman and Chief Executive Officer
JPMorgan Chase & Co.
New York, New York

The Hon. John Howard OM AC

Former Prime Minister of Australia
Sydney, Australia

John Elkann

Chairman and Chief Executive Officer
EXOR N.V.
Turin, Italy

Joe Kaeser

President and Chief Executive Officer
Siemens AG
Munich, Germany

Ignacio S. Galán

Chairman and Chief Executive Officer
Iberdrola, S.A.
Madrid, Spain

The Hon. Henry A. Kissinger

Chairman
Kissinger Associates, Inc.
New York, New York

Marcos Galperin

Chief Executive Officer
Mercado Libre
Montevideo, Uruguay

Nancy McKinstry

Chief Executive Officer and Chairman of the
Executive Board
Wolters Kluwer
Alphen aan den Rijn, The Netherlands

Armando Garza Sada

Chairman of the Board
ALFA, S.A.B. of C.V.
San Pedro Garza García, Mexico

Carlo Messina

Managing Director and Chief Executive Officer
Intesa Sanpaolo
Turin, Italy

* *Ex-Officio*

Amin H. Nasser
President and Chief Executive Officer
Saudi Aramco
Dhahran, Saudi Arabia

The Hon. Condoleezza Rice
Partner
Rice, Hadley, Gates & Manuel LLC
Stanford, California

Paolo Rocca
Chairman and Chief Executive Officer
Tenaris
Buenos Aires, Argentina

Kasper Rørsted
Chief Executive Officer
adidas AG
Herzogenaurach, Germany

Nassef Sawiris
Chief Executive Officer
OCI N.V.
London, United Kingdom

Ratan Naval Tata
Chairman Emeritus
Tata Sons Ltd
Mumbai, India

Joseph C. Tsai
Executive Vice Chairman
Alibaba Group
Hong Kong, China

The Hon. Tung Chee Hwa GBM
Vice Chairman
National Committee of the Chinese People's Political
Consultative Conference
Hong Kong, China

Masahiko Uotani
President and Group Chief Executive Officer
Shiseido Co., Ltd.
Tokyo, Japan

Jaime Augusto Zobel de Ayala
Chairman and Chief Executive Officer
Ayala Corporation
Makati City, Philippines